

Energy

a source of progress



Group Profile

198,200

employees throughout the world
inc. **134,800** in energy and services
and **63,400** in environment

Presence across
the entire energy chain

74.3

billion euros in revenues in 2007

Electricity

No. 5 producer in Europe

No. 1 independent power producer
in the world

- Production.
- Sale, trade and commercialization.
- Transport and distribution networks.
- Design and building of infrastructures.

Natural gas and LNG

No. 1 buyer of natural gas in Europe

No. 1 importer of LNG in the United States

- Purchasing, production and commercialization.
- Exploration and production.
- Distribution networks.
- Management and development of large transport infrastructures.
- Storage sites.
- LNG terminals (liquefaction and regasification).

1,300

researchers and experts
at **10** R&D centers

Energy services

No. 1 supplier to cities and
businesses across Europe

- Management of urban energy networks and on-site utilities.
- Design and construction of facilities.
- Complete multitechnical offers.
- Energy services for individuals, cities, and businesses.

Environment

No. 2 supplier of environmental
services in the world

- Water and sanitation services.
- Water-treatment engineering.
- Waste services.

9.2

billion euros invested in 2007

60,000

MW of installed production capacity

Toward competitive, reliable and sustainable energy

As one of the leading energy utilities in the world, GDF SUEZ is duty bound to provide answers to the long-term challenges: meeting needs while ensuring energy independence and security of supply; combating climate change by advocating energy efficiency and development of emission-free renewable sources; promoting responsible growth based on optimal use of resources and a circular economy; applying an industrial vision and a method of governance that are anchored in sustainable development.

Our goal is based on a formula that is both simple and complex: to redefine the relationship between mankind and energy. Though simple in its message, it is fraught with consequences as it requires a change in our methods of consumption and production – and, therefore, in our day-to-day behavior. Our goal

and challenge is to deliver energy that is accessible to the greatest number, more secure and more respectful of mankind and the environment.

It is also our commitment as a key player in the energy markets. Everywhere throughout the world, GDF SUEZ teams have undertaken to meeting this goal sustainably by offering innovative solutions based on an energy mix and related services that enables us to combine efficiency, competitiveness and reliability with a steady concern for public service and the satisfaction of each of our customers.



Gérard Mestrallet
Chairman and CEO





Between 2005 and 2007, fuel prices surged 60% for oil, 50% for natural gas and 30% for coal. The growth in global demand, combined with the increasing scarcity of fossil fuels, will continue to sustain that upward price trend. So that energy will remain affordable, GDF SUEZ is taking action today.

1,078 MW hydroelectric power plant in Salto Osório (Brazil)

The guarantee of competitive energy

A balanced power-generation mix

A long-standing electricity producer, GDF SUEZ has chosen to diversify its energy sources within its 60,000 MW production base in order to deliver a competitive kilowatt to its customers. The Group operates power plants that rely on nuclear or renewable energy sources (hydroelectricity, wind, biomass, solar) as well as fossil fuels (natural gas, coal) to guarantee a flexible and effective energy mix. Therefore, it has a range of alternatives that enable it to continually adapt to market changes and price fluctuations.

A player in the revival of nuclear power

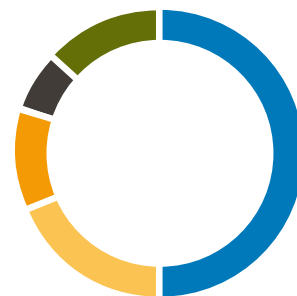
In Belgium, GDF SUEZ operates nuclear power plants that are among the most reliable and efficient in the world and has a stake in two power plants in France. Nuclear power, which accounts for 11% of the Group's capacity and nearly 20% of its electricity production, gives it major

strengths: multiplicity of uranium supply sources, stability of production costs and major contribution to the process of reducing greenhouse gas emissions. With 40 years of experience and more than 3,500 specialized employees, the Group has undertaken to own and operate new-generation units by 2020.

Energy efficiency as a priority

GDF SUEZ has set up a business line of 75,000 people dedicated to environmental and energy efficiency throughout the entire energy-management chain, from improved building design to responsible user behavior. The Group is developing services that aim to control energy production, but also demand, thus helping businesses, cities and individuals to use energy more rationally and thereby reduce their bill. Covering combined natural gas and solar energy for individuals together with management of urban heating and cooling networks, the Group takes over facilities in order to make them consume less energy and ultimately reduce their emissions.

Breakdown of GDF SUEZ's installed power capacity at end 2007



- 50% Natural gas
- 19% Hydroelectricity
- 11% Nuclear
- 7% Coal
- 13% Other (biomass, wind, solar, etc.)



The forecasts are unambiguous: energy from fossil fuels will continue to meet 80% of demand for energy through 2020-2030. That fossil dependency involves risks that are connected not only with price increases, but also supply dependency. So that energy will remain reliable, GDF SUEZ is taking action today.

Unloading of the Provalys LNG tanker
at the Montoire terminal (France)

The safety of reliable energy

Geographical diversification

Half of the GDF SUEZ energy mix is based on natural gas, a fuel that has three major advantages: still sizeable deposits, great flexibility in production of gas power plants, and low CO₂ emissions. In response to the sharp growth in the main markets, the gas trade has gone global to mitigate the anticipated exhaustion of reserves. The No. 1 purchaser of gas in Europe, GDF SUEZ has ensured a supply of more than 100 billion m³ per year for the future, i.e. almost twice France's annual consumption. That portfolio is broadly diversified based on long-term contracts that the Group has signed with 10 supplying countries.

Key positions in LNG

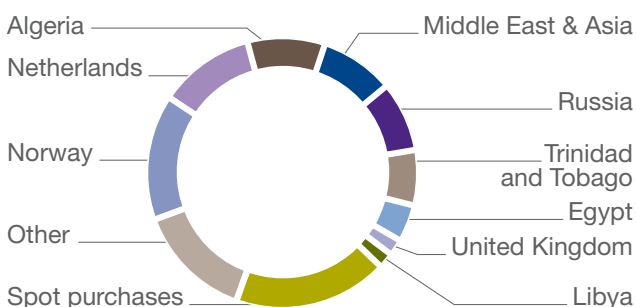
To ensure the supply of its customers in Europe and North America, GDF SUEZ over the years has expanded in liquefied natural gas (LNG), thus becoming the world's largest supplier. By reducing the original gas volume by a factor of 600, LNG makes it financially viable to ship it over long distances and thus

improve transportation from production regions to the large markets of consumption. The largest importer of LNG in Europe and the second largest ship-owner in the Atlantic basin, GDF SUEZ currently has a fleet of 15 LNG tankers as well as liquefaction and regasification terminals throughout the world.

The boom in independent production

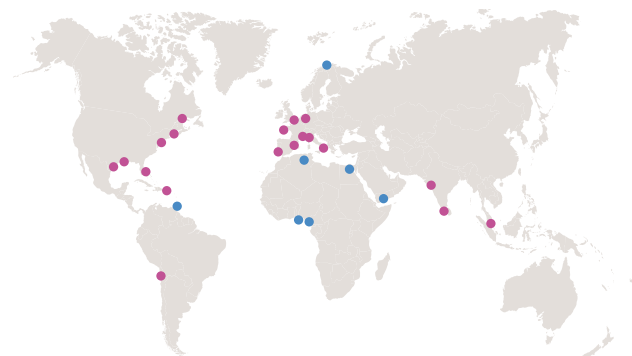
The power-generation base of GDF SUEZ is among the most balanced geographically. Characterized by proximity to the consumer and use of local resources, independent power generation guarantees security of supply to users, whether individuals, small and medium-sized businesses, industry or local authorities. It is a strategic area of growth for GDF SUEZ, which already holds the No. 1 ranking in this sector in the Middle East and Latin America, and aims to become market leader in North America and Asia. From renewable energy to natural gas, the Group is developing long-term solutions to supply more secure energy.

100 Gm³ natural-gas supply portfolio



Diversified resources across the world

● Regasification terminals ● Liquefaction terminals



Today, mankind's global footprint stands at 125% of the planet's limits. Paradoxically, the rise in energy prices will have the effect of enabling the development of new energy alternatives and financing major projects in renewable energy. So that energy will become more respectful of the environment, GDF SUEZ is taking action today.

44 MW Haut des Ailes wind park
in Lorraine (France).

The efficiency of sustainable energy

Low-emission installations

To supply energy to its customers while minimizing the impact of its production on the environment and climate, GDF SUEZ chooses to provide them with a balanced energy mix from all available sources. Among the most diversified in terms of technology, its installations rely for 30% on technologies that do not emit any greenhouse gases (nuclear and renewable energy) and for 50% on natural gas, which has low greenhouse gas emissions. With an average of 0.3 tons of CO₂ emitted per MWh, GDF SUEZ facilities are recognized as among the most efficient and cleanest in Europe.

The way for renewable energy

For years, GDF SUEZ has been investing actively in renewable energy, which represents more than 20% of its production capacity across the world. In order to attain 100,000 MW in installed capacity in 2013 worldwide, including more than 10,000 MW in France, the Group has launched many projects in wind, solar and hydroelectricity, including the

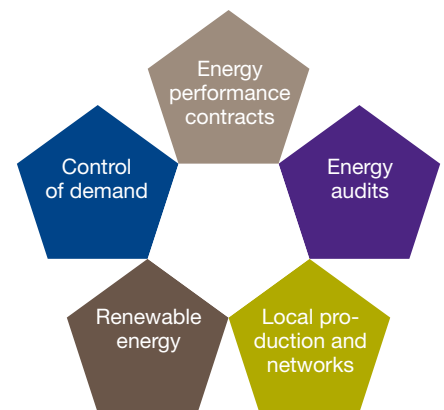
construction of a 3,300 MW hydro-electric power plant in Jirau, Brazil, for 2013 and doubling its photovoltaic cell production capacity in Belgium by the end of 2010. GDF SUEZ plans to invest in other large-scale projects to double its renewable electricity production capacity by 2015.

The duty to innovate

To better address environmental issues and find solutions that are best suited to the needs of its customers, GDF SUEZ relies on 1,300 researchers and 10 R&D centers. Their long-term priorities include the reduction of CO₂ emissions in the Group's heat and electricity production activities. In order to reduce the emissions of coal-fired power plants – an energy source that will remain among the most competitive and abundant in the years to come – GDF SUEZ has innovated by simultaneously powering them with biomass, thereby significantly improving their energy efficiency. It is also investing in the search for long-term technological solutions, notably carbon capture and storage.

Energy and environmental efficiency

- Making substantial energy savings while preserving the same level of service and comfort.
- Providing the same services with a reduced global footprint.



The responsibility of a local actor

Acting for a local development

To meet the major energy challenges, GDF SUEZ has chosen to transform its actions into a true society-based project. One of the priorities of the Group is combining the imperatives of the fight against climate changes with the legitimate aspirations of disadvantaged populations for better living standards. With its international dimension and roots in local and long-term activities, GDF SUEZ considers that it has a responsibility to take active part in the field of territorial development. For the Group, the consolidation of its territorial foothold is an imperative that starts with being attuned to what is happening and goes through the building of relationships with the local populations and with all the stakeholders that are based on trust and long-lasting respect.

A policy based on sponsorship

The principles of GDF SUEZ in terms of sustainable development are expressed locally through sponsorship actions in vital areas such as: healthcare, integration, environment, cultural heritage, and education. Since 1992, the Gaz de France Foundation and the SUEZ Foundation

have made commitments, in France and abroad, both in more modest and more ambitious initiatives specifically geared toward the most vulnerable populations. Whether trying to brighten a hospital stay of sick children or working for the good of the most disadvantage youth, the GDF SUEZ foundations have a vision of mankind that is integrated in society and the environment.

Team actions

To provide its know-how and expertise to the disadvantage populations, the Group supports the actions of humanitarian associations of current and retired employees. In its strive to help populations affected by disasters, Codegaz is carrying out humanitarian projects and solidarity actions in 25 developing countries in the fields of water, nutrition, healthcare, childhood issues, education, and energy. The missions of Aquassist-ance and Energy Assistance are in turn providing free access to drinking water or energy to the most economically deprived populations. They operate on the same principle through projects that are presented to the local communities and carried out by the employees, who often use their own vacation time to accomplish their missions.



Youth supported by the Children of the Danube association in Slovakia.

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